



UNITED STATES MARINE CORPS
MARINE CORPS MATERIEL COMMAND
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MATCOMO 5400.1

MAR 20 2001

MARINE CORPS MATERIEL COMMAND ORDER 5400.1

From: Commander
To: Distribution List

Subj: MARINE CORPS MATERIEL COMMAND (MARCORMATCOM) LIFE CYCLE
MANAGEMENT REALIGNMENT

Ref: (a) Marine Corps Order 4000.56
(b) Final Report of PM/WSM and Supply Chain Management
IPTs of 8 Dec 00, Vol. I
(c) Final Report of PM/WSM and Supply Chain Management
IPTs of 8 Dec 00, Vol. II (IDEF0 Activity Model)

1. Situation. The purpose of this Order is to initiate the
realignment of Materiel Life Cycle Management (MLCM) within
MARCORMATCOM.

a. Background

(1) MARCORMATCOM was established to serve as the single
process owner for all aspects of the Marine Corps Materiel Life
Cycle Process. On 13 April 2000 two integrated product teams
(IPTs) were chartered by Commander MARCORSYSCOM and Commander
MARCORLOGBASES to develop and map the functions, processes, and
structure necessary to support effective MLCM within
MARCORMATCOM and to integrate product life cycle management
under the cognizance of the single process owner. The IPTs
developed two extensive organizational models to analyze and
document the activities associated with MLCM. The first model
represents the existing, or "as is," state; the final model
represents the realigned, or "to be" state.

(2) The "to be" model formalizes and refines the
relationship between the product management resources of
MARCORLOGBASES and the program management resources of
MARCORSYSCOM. It defines an integrated concept of MLCM,
incorporating the roles and responsibilities of supply chain
management and program management. Significant changes from the
"as is" state include:

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(a) Assigning responsibility for system readiness to the Program Manager (PM), supported by the Logistics Management Specialist (former WSM).

(b) Assigning responsibility for the maintenance of technical publications to MARCORSYSCOM.

(c) Assigning responsibility for the review of engineering drawings and other engineering activities to the PM.

(d) Assigning the PM as the sole process owner for technical support issues, to include the supervision of a readiness assistance team for providing on-site technical assistance to the operating forces.

(e) Clarifying the roles of the PM and MARCORLOGBASES in maintenance planning, particularly in determining CORE capabilities in accordance with reference (a).

(f) Increasing the PM's role in the Depot Level Maintenance Plan (DLMP) process.

(g) Assigning responsibility for configuration management to the PM.

(h) Assigning responsibility for development of disposal plans to the PM.

(i) Establishing an analysis center to support the PM in managing life cycle costs and readiness reporting.

(j) Assigning responsibility for post-deployment and operation support to the PM.

(k) Reengineering the provisioning activity.

(l) Assigning responsibility for worldwide inventory management of Principal End Items and SECREPS to MARCORLOGBASES.

(3) On 8 January 2001 COMMARCORMATCOM approved reference (b) recommendations, to include MARCORMATCOM realignment from the "as is" state to that of the "to be" model and accompanying structure changes.

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b. Information. Reference (b) includes background material on the chartered IPTs, the narrative of their final report, and associated structure changes. Reference (c) is the "to be" activity model. The references can be downloaded from the MARCORMATCOM homepage at <http://www.matcom.usmc.mil/>.

2. Mission. MARCORMATCOM will realign its activities and supporting organization from those that focus separately on program management and weapon system management to an integrated model that focuses on acquisition program management, supply chain management, maritime prepositioning, and materiel maintenance.

3. Execution

a. Commander's Intent and Concept of Operations

(1) Commander's Intent

(a) The process for acquiring, sustaining, and disposing of weapon systems and equipment shall be seamless.

(b) PMs shall be vested with the authority, accountability, and resources necessary to perform life cycle management of all aspects of assigned weapon systems and equipment from concept through disposal.

(c) Processes related to weapon system and equipment life cycle management, supply chain management, maritime prepositioning, and materiel maintenance shall be optimized to take full advantage of the capabilities of both MARCORSYSCOM and MARCORLOGBASES.

(2) Concept of Operations. HQMARCORMATCOM will lead the realignment via an Overarching IPT (OIPT). Other stakeholder teams will be chartered to achieve the objectives of reference (b), and will be chartered by the MLCM Executive Steering Committee (ESC) as necessary. The appropriate labor union representatives will be kept aware of pertinent implementation plans and activities throughout the realignment process.

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b. Tasks

(1) Chief Business Officer

(a) Serve as the HQMARCORMATCOM lead and point of contact for MLCM realignment.

(b) Chair and provide administrative support to the OIPT.

(c) Provide a draft charter for the OIPT to the MLCM ESC no later than 23 March 01.

(d) Identify necessary Working IPTs (WIPTs) and draft their charters for the MLCM ESC's approval as required.

(e) Develop a Plan of Action and Milestones (POA&M) for the realignment and be prepared to brief it to the MLCM ESC no later than 1 May 2001.

(f) Maintain the master electronic copy of the IDEF0 Activity Model, reference (c).

(g) Ensure coordination with the appropriate Human Resources activity to ensure that appropriate labor union representatives are kept aware of pertinent implementation plans and activities throughout the realignment process.

(2) AC/S Resource Management

(a) Coordinate with MARCORSYSCOM and MARCORLOGBASES to implement organizational structure changes per reference (b).

(b) Coordinate with MARCORSYSCOM and MARCORLOGBASES to realign financial resources as required.

(c) Develop the concept for integrated resource planning.

(d) Provide comprehensive monthly updates to the Business Management Office.

(3) AC/S Operations

(a) Ensure that the MLCM Policy Working Group (PWG) incorporates the provisions of the references.

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(b) Ensure that the Strategic Business Plan Working Group (SBPWG) incorporates the provisions of the references.

(4) COMMARCORSYSCOM

(a) Accept the MLCM roles and responsibilities delineated in references (b) and (c).

(b) Prepare an implementation plan, coordinated with HQMARCORMATCOM and MARCORLOGBASES, to effect the changes required.

(c) Execute the realignment as expeditiously as possible, providing comprehensive monthly reports of progress to the MLCM ESC, via the Business Management Office.

(d) Perform MLCM roles and responsibilities fully in accordance with references (b) and (c) no later than 31 December 2003.

(5) COMMARCORLOGBASES

(a) Accept the MLCM roles and responsibilities delineated in the references (b) and (c).

(b) Prepare an implementation plan, coordinated with HQMARCORMATCOM and MARCORSYSCOM, to effect the changes required.

(c) Execute the realignment as expeditiously as possible, providing comprehensive monthly reports of progress to the MLCM ESC, via the Business Management Office.

(d) Perform MLCM roles and responsibilities fully in accordance with references (b) and (c) no later than 31 December 2003.

c. Coordinating Instructions

(1) The MARCORMATCOM Executive Board will serve as the MLCM Executive Steering Committee.

(2) The OIPT will brief the MLCM ESC as **required**.

(3) Action addressees and WIPTs will provide monthly progress updates to the Business Management Office.

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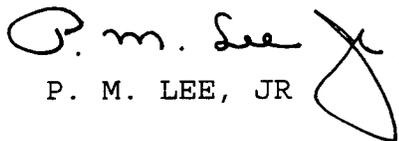
(4) The MLCM ESC will direct necessary changes and refinements to references (b) and (c) as they are identified by the Business Management Office.

4. Administration and Logistics. This directive has been published electronically and can be accessed online via the MARCORMATCOM homepage at <http://www.matcom.usmc.mil>.

5. Command and Signal

a. This Order is effective on the date signed.

b. This Order will be updated annually or as necessary until realignment has been achieved.


P. M. LEE, JR

Distribution:

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AC/S Operations
COMMARCORSYSCOM
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